

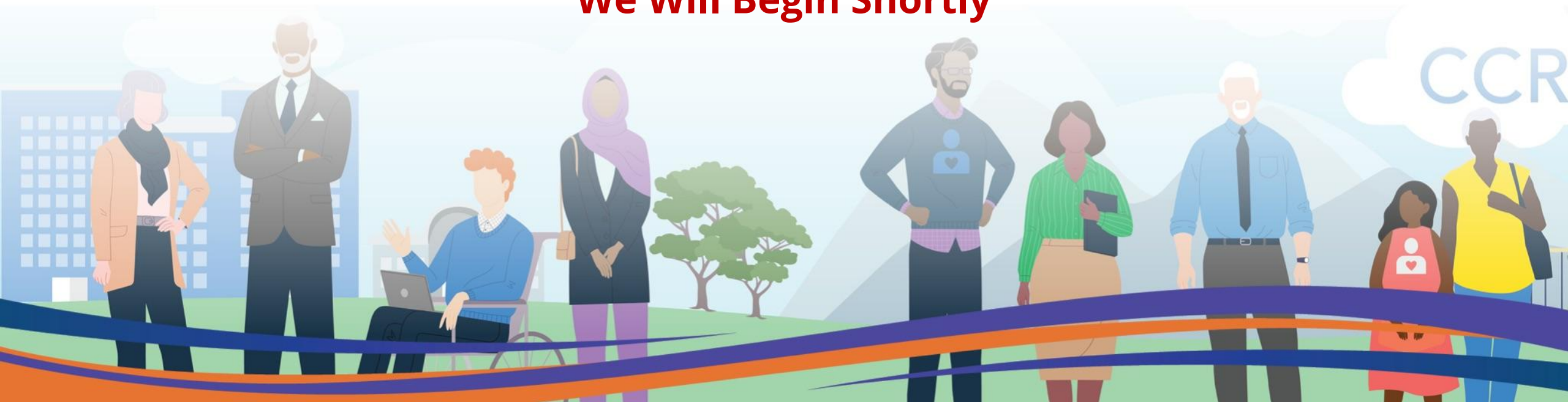


Presents

# CHW Integration into Health Systems

02.23.23

**We Will Begin Shortly**





# translation controls

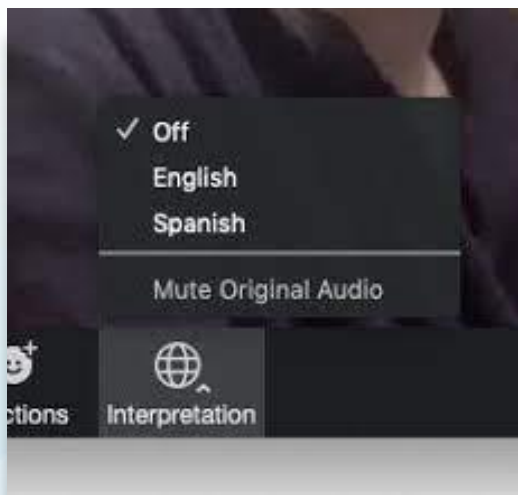
## For spanish translation:

In your meeting/webinar controls, click Interpretation

Click the language that you would like to hear.

(Optional)

To hear the interpreted language only, click “Mute Original Audio”



## Para traducción al español:

Haz clic en “Interpretación” en la configuración/controles de la reunión

Elija su idioma preferido

(Opcional)

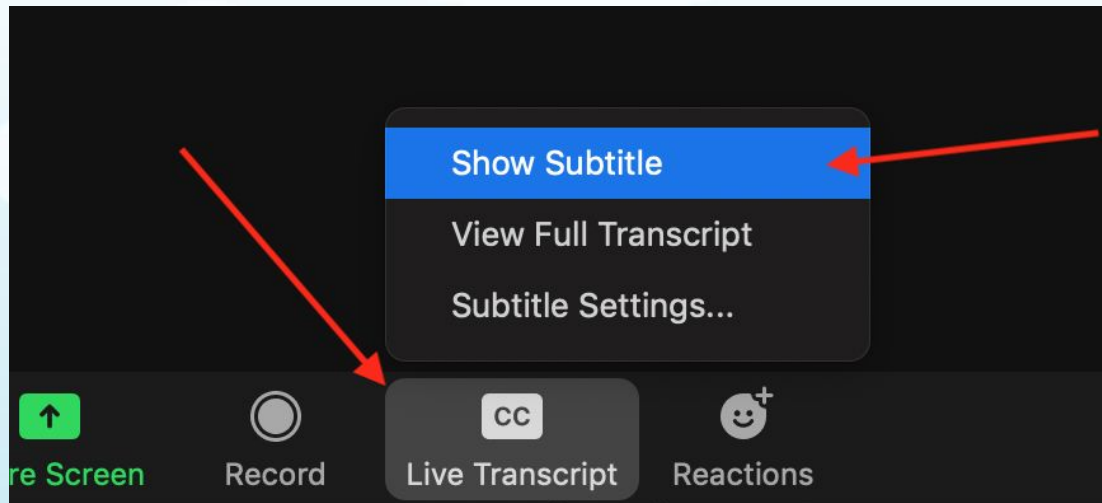
Para escuchar solo el idioma interpretado, haga clic en “mute original audio (silenciar audio original)”



# closed captioning

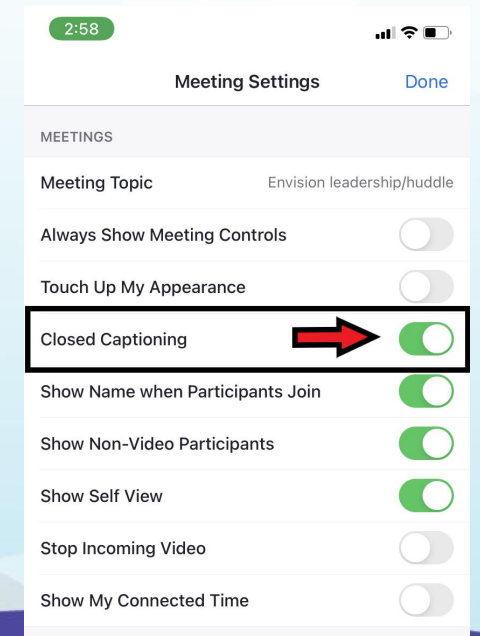
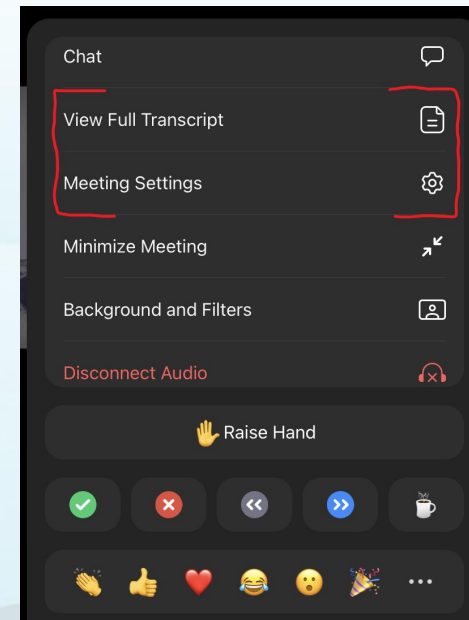
## Computer Controls:

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Select "meeting settings" in mobile zoom controls. Toggle on/off Closed Captioning





**welcome**



# operating agreements

## Zoom

- Stay on mute when you're not talking
- Use chat box for questions
- Do what you need to take care of yourself







# today's agenda

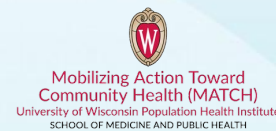
- Envision News
- Webinar Content Linked to Grant Strategies
- Presentation on Community Health Worker Integration into Health Systems
  - Massachusetts Department of Public Health
  - FQHC...
  - Kansas Department of Health and Environment
- Wrap-up / Poll
- Communities of Practice





# who is envision?

- collaboration of CHWs & allies working with CDC to elevate the role of CHWs
- supports Community Health Workers for COVID Response and Resilient Communities recipients
- commitment to equity





# envision news

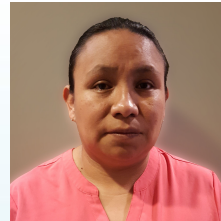
## New CHW Council Members



Tokie Dunn



Shanteny Jackson



Lorena Sanchez



Honey Estrada



Dantia Hudson

- **Webinars**

- Evaluation and program implementation webinar- most months
- CDC special studies webinar Thurs. March 2, 3pm ET session, 7pm ET session
- CDC webinar- year 3 guidance Wed. March 8, 2-3pm ET

Visit our website and make sure you're signed up for [envision](#) news and events emails.





# Connecting Healthcare Integration to CCR Strategies

- Strategy CB3: Integrate CHWs into organizations and care teams to support the public health response to COVID19 among priority populations\* within communities.
- Strategy CB4: Develop and disseminate messaging that educates organizations and care teams on the critical role CHWs play in delivering services and managing the spread of COVID-19 among priority populations\* within communities.
- Strategy IR4: Integrate CHWs into Organizations and Care Teams to support the public health response to COVID-19 among priority populations\* within communities.



# CHW Integration Definition

**Integration of CHWs** means that CHWs are brought into organizations and care teams as active members of the team to contribute to COVID-19 response efforts, ideally as equal participants whose role in fulfilling the mission of the organization or care team is understood and valued by colleagues. While the extent of integration may vary CHWs are integrated into a team if they are performing the [C3 roles](#)



# Objectives

- How to approach health care systems - where to begin.
- Share one CCR-2109's/FQHC partnership for integrating CHWs into healthcare setting
- Steps CCR-2109 can take to advance CHW integration into Health Care Systems
- Provide examples from a CCR-2109 recipient of communication materials to use with health care systems



# Massachusetts Department of Public Health



**Shareva Delgado**  
Community Health Worker (CHW),  
Technical Assistance Coordinator for the  
Department of Public Health



**Nathalie Bazil**  
Provides Training and Technical  
Assistance for MA CRC grant  
Community Health Worker



**Linda Barros**  
Director of the Office of  
Community Health Workers



# **CHW Integration into Health Systems**

## **Office of Community Health Worker (OCHW)**

Linda Barros, Director of OCHWs  
Shareva Delgado, TA CCHW  
Nathalie Bazil, TA CCHW



# Objective

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**Description:** It is essential for health systems to incorporate CHWs into their organization. This webinar will provide insights from the Massachusetts Department of Public Health on how they have supported a local community health center successfully integrate CHWs into their facility.



# Massachusetts DPH OCHW history

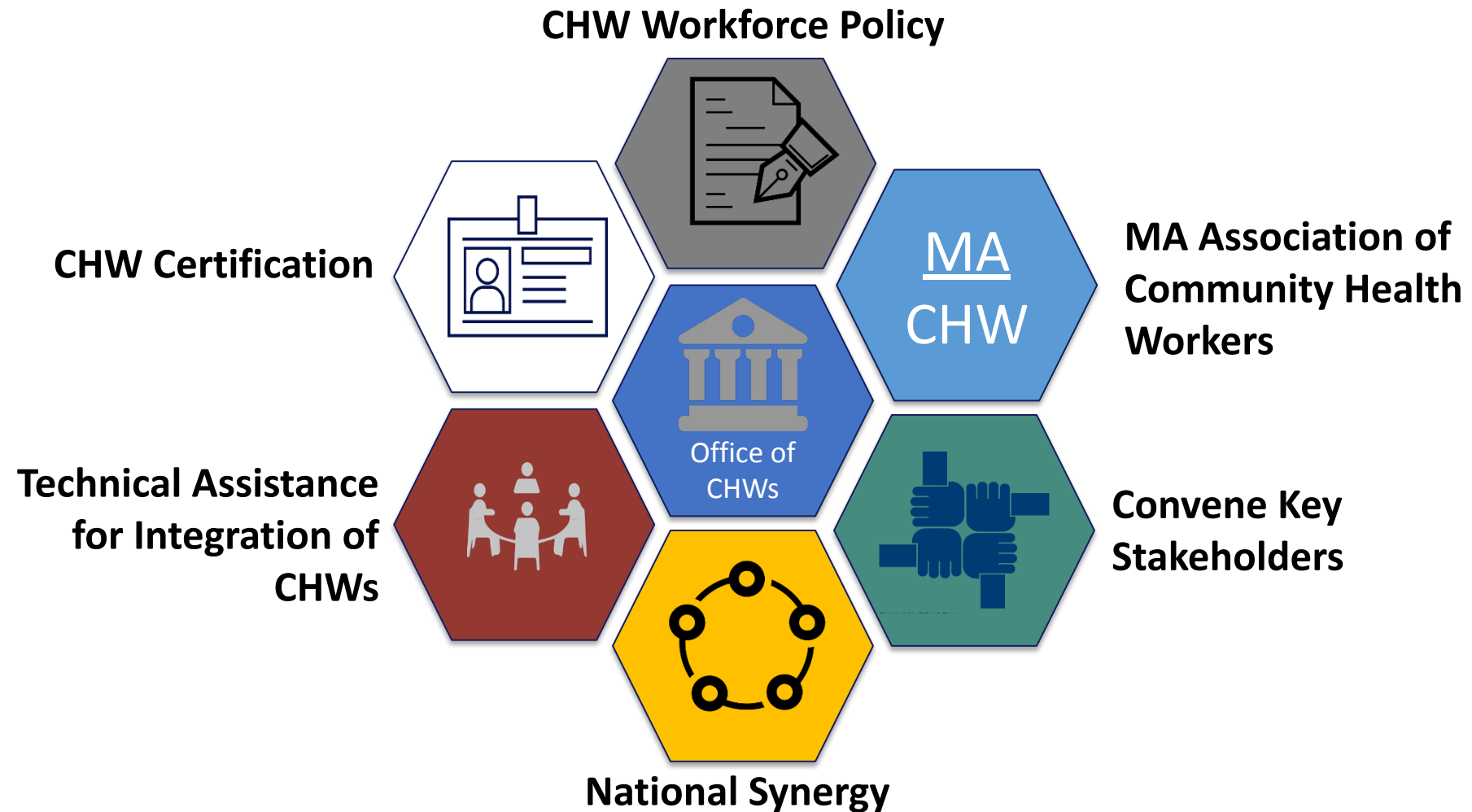
## 2000s:

- Created MA Association of CHWs (MACHW) - state CHW network, led by CHWs
- Began to survey CHWs and CHW supervisors
- Established CHW best practices for DPH community-based vendors through contract policy
- The Office of Community Health Workers was formally established

## 2010s:

- An Act Establishing the CHW Board of Certification was voted into law
- Invested in CHW core training
- Convened partners to build consensus on core competencies

# MA DPH OCHW Workforce Development



# Integrating CHWs in Health Systems

## **1. *Full access and intermediate or expert training with the Electronic Health Record (EHR)***

- It is imperative that a CHW can access the EHR to read through and synthesize past visits and other activities.

## **2. *Primary Care***

- At a minimum, CHWs should have a strong and established relationship with primary care teams and the means to send and receive messages with all team members through the EHR.

## **3. *Behavioral Health and other Departments***

- CHWs should be able to communicate with other colleagues about the patients they are working with.

## **4. *Access to reporting platforms used within the health center***

- Many health centers use data visualization and reporting platforms, such as REDCap. Others have built reporting into their EHR

## **5. *Authority to make appointments***

- CHWs should be able to make appointments within the health center for patients they are working with.

The Community Health Centers (CHCs) that currently work with the COVID-19 Response and Resilient Communities **(CCR)** serve a multi-cultural population within their community.

## Serving communities with higher rates of COVID-19

1. Communities as stratified by race, ethnicity, income, language and culture, or other sociodemographic characteristics.
2. Communities that have chronic conditions, limited access to healthcare, health system navigation capabilities and the most affected by Social Determinants of Health (SDOH).



## MA CCR -2109 Goals


TRAIN	TRAIN: Increased skills/capacity/roles of CHWs to provide support for COVID-19 public health response efforts among priority populations
ENGAGE	ENGAGE: Increased community engagement of those at highest risk for poor health outcomes in local policy, system, environmental (PSE) change
DEPLOY	DEPLOY: Increased workforce of CHWs stationed at Local Boards of Health (LBoH) in engaging communities in managing the impacts and root causes of COVID-19 inequities
Integrate	INTEGRATION: Integrate CHWs in community-based clinical care and LBoH

## Resources

- CHW inclusion checklist
- Community Health Worker (CHW) Toolkit
- MACHW
- Approved Training and Education Program
- CHW in MA Improving Health Care and Public Health

Thank you!





**EDITH MERCY WAMBUI NJUGUNA, CCHW**  
Lowell Community Health Center



Driven by the desire to understand where people are at



# Caring Health Center



**Johanna Lopez**  
Director of Social Care and  
Community Health Workers  
Initiatives



**Cherece Burston**  
Community Health Worker  
Coordinator of Social and Community  
Health Worker Initiatives



**Kiara Olmo**  
Community Health Worker



CARING HEALTH CENTER  
"Health is the Heart of Our Community"

# Integration of Community Health Workers in a Federally Qualified Health Center

## Presented by:

Johanna Lopez, MS  
Director of Social Care and CHW Initiatives

Cherece Burston, CHW  
Coordinator of Social Care and CHW Initiatives

Kiara Olmo, CHW  
CCR Community Health Worker



# Background: Caring Health Center

# Background: Caring Health Center

Section 330 Federally Qualified Health Center (FQHC) in Springfield, Massachusetts; 6 sites + 2 regional jail-based dental sites.

Founded in 1995 in response to a community health disparity: disproportionate rates of low-birth-weight babies among African Americans in Springfield.

51% consumer-led Board of Directors; accessible, quality healthcare, provision of healthcare regardless of ability to pay.

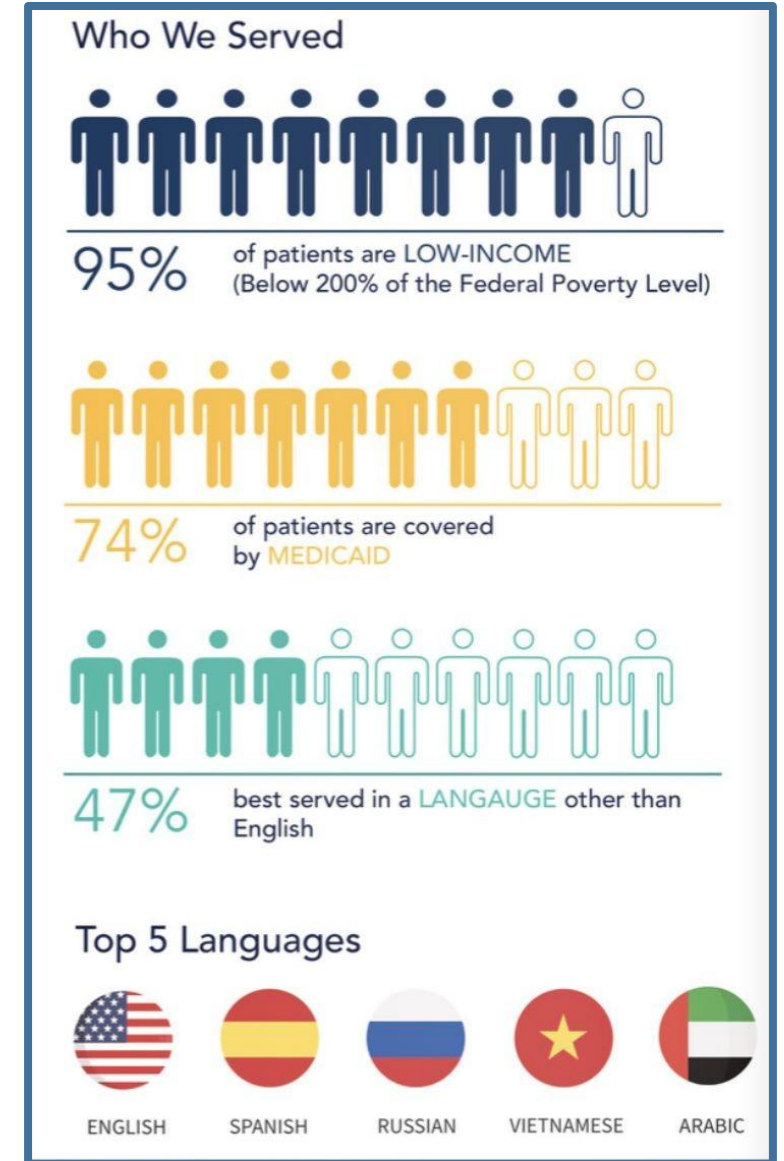


## **Mission Statement**

We are committed to eliminating health disparities and achieving health equity through providing accessible, value-driven healthcare for diverse, multi-ethnic communities in Western Massachusetts.

# Background: Caring Health Center

- Medical home to the largest Refugee Health Assessment Program in the state; serves patients in more than 30 languages.
- Comprehensive quality care:
  - Medical, Dental, Behavioral Health, Substance Use Disorder Treatment, Reproductive Health, Chronic Disease Management, Pharmacy.
  - Outreach & Enrollment, CHW, WIC, and more!
- Approximately 19,000-20,000 patients served annually; 75,00 visits.
- Culturally, linguistically diverse patient population.
- Social Determinants of Health (SDOH):
  - 40% < high school education, 40% food insecure, 37% low health literacy, 52% low medication adherence (based on representative research sample<sup>1</sup>).



# History of CHW Integration

# Community Health Worker Program

- CHC staffs a well-established team of 12+ CHWs across Wellness, ACO Care Management, Women's Health, Behavioral Health, Optimizing Virtual Care, Research and COVID Response teams.
- All CHWs complete the CHW Core Competency Course; obtain CHW Certification through MDPH/MACHW and receive training specific to their dedicated program area.
- Similar roles, including SDOH screening/intervention, care coordination, health education, outreach.
- Developed (and continually curate) comprehensive Community Resource Directory with community-based resources (food, housing, LGBTQIA+, legal, domestic violence, childcare).



# Wellness Center

## 5 Guiding Principles

Culturally tailored and meaningful.	Led by trained and certified leaders, with capacity-building opportunities to develop community wellness	Cost-free.	Group-based classes and programs provide community and social network support.	Located within the primary care health center, acting as an extension of primary care.
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- These 5 guiding principles were **identified by community and patients** through qualitative interviews.
- Therefore, our patients determined the overall approach to the Wellness Center.

# Wellness Center





# Wellness & Chronic Disease Management

## **In-House Self-Management Programs:**

- **Chronic Disease Self-Management Program (CDMSP)**
  - 6 Weeks, Virtual
  - English, Spanish
- **Diabetes Self-Management Program (DSMP)**
  - 6 Weeks, Virtual
  - English, Spanish
- **Matter of Balance (MOB) Program**
  - 6 Weeks, Virtual
  - English, Spanish
- **Nutrition Workshops w/ Registered Dietician**
  - Weekly, Virtual
  - English, Spanish
- **Personal Training w/ Wellness Specialist**

***Participants Receive FREE Loaner Tablets,  
YMCA Trial Passes, Bus Passes, & Grocery  
Gift Cards***

***Ongoing Rolling Enrollment***

## **Community-Based Self-Management Programs:**

- **Diabetes Prevention Program (DPP)**
  - 1 Year, Virtual
  - Partners: YMCA, Enhance Asian Community on Health (EACH), & Latino Health Insurance Program (LHIP)
  - English, Spanish, Portuguese, Vietnamese, Chinese, Adaptive DPP for Mobility Disabilities
- **Pediatric Weight Management Program**
  - 6 Months, In-Person
  - Partner: YMCA
- **Walk With Ease Program (*Mobility Disabilities*)**
  - 6 Weeks, Virtual
  - Partner: Springfield College - Physical Therapy Department
- **Stay Active & Independent for Life (SAIL) Program (*Fall Prevention*)**
  - 10 Weeks, In-Person
  - Partner: Springfield College - Physical Therapy Department
- **SNAP-Ed Cooking Workshops**
  - Quarterly, Virtual, 1 Hour
  - Partner: Ascentria Care Alliance - SNAP-Ed Program

# CHW Program Integration Today



## Community Health Worker Integration: A Culturally Diverse Team

### Community Health Worker, Case Manager and Recovery Coach Provider Assignment

PROVIDER	Medical CHW	Ext. Num	Behavioral Health CHW	Ext. Num	Recovery Coach	Ext. Num	Covid-19 Response CHW	Ext. Num	Telehealth CHW	Ext. Num	Refugee Health Case Managers	Ext. Num
FNP (Family Care Provider)	Generalist CHW 1	xxxx	BH CHW 1	xxxx	RC 1	xxxx	CCR CHW	xxxx	Virtual Care CHW 1	xxxx	RH Case Manager 1	xxxx
FNP (Family Care Provider)	Generalist CHW 1	xxxx	BH CHW 1	xxxx	RC 1	xxxx	CCR CHW	xxxx	Virtual Care CHW 1	xxxx	RH Case Manager 1	xxxx
MD (Family Care Provider)	Generalist CHW 1	xxxx	BH CHW 1	xxxx	RC 1	xxxx	CCR CHW	xxxx	Virtual Care CHW 1	xxxx	RH Case Manager 1	xxxx
FNP (Family Care Provider)	ACO CHW 1	xxxx	BH CHW 2	xxxx	RC 1	xxxx	CCR CHW	xxxx	Virtual Care CHW 1	xxxx	RH Case Manager 1	xxxx
PA-C (Family Care Provider)	ACO CHW 1	xxxx	BH CHW 2	xxxx	RC 1	xxxx	CCR CHW	xxxx	Virtual Care CHW 1	xxxx	RH Case Manager 1	xxxx
FNP (Family Care Provider)	ACO CHW 1	xxxx	BH CHW 2	xxxx	RC 1	xxxx	CCR CHW	xxxx	Virtual Care CHW 1	xxxx	RH Case Manager 1	xxxx
MD Pediatric	Generalist CHW 2	xxxx	BH CHW 3	xxxx	RC 1	xxxx	CCR CHW	xxxx	Virtual Care CHW 1	xxxx	RH Case Manager 1	xxxx
MD Pediatric	Generalist CHW 2	xxxx	BH CHW 3	xxxx	RC 1	xxxx	CCR CHW	xxxx	Virtual Care CHW 1	xxxx	RH Case Manager 1	xxxx
MD Pediatric	Generalist CHW 2	xxxx	BH CHW 3	xxxx	RC 1	xxxx	CCR CHW	xxxx	Virtual Care CHW 1	xxxx	RH Case Manager 1	xxxx
MD Pediatric	Generalist CHW 2	xxxx	BH CHW 3	xxxx	RC 1	xxxx	CCR CHW	xxxx	Virtual Care CHW 1	xxxx	RH Case Manager 1	xxxx
MD Adult Provider	CCR CHW	xxxx	BH CHW 1	xxxx	RC 1	xxxx	CCR CHW	xxxx	Virtual Care CHW 1	xxxx	RH Case Manager 2	xxxx
PA-C (Urgent Care Provider)	CCR CHW	xxxx	BH CHW 1	xxxx	RC 1	xxxx	CCR CHW	xxxx	Virtual Care CHW 1	xxxx	RH Case Manager 2	xxxx
FNP (Family Provider)	CCR CHW	xxxx	BH CHW 1	xxxx	RC 1	xxxx	CCR CHW	xxxx	Virtual Care CHW 1	xxxx	RH Case Manager 2	xxxx
FNP (Urgent Care Provider)	CCR CHW	xxxx	BH CHW 1	xxxx	RC 1	xxxx	CCR CHW	xxxx	Virtual Care CHW 1	xxxx	RH Case Manager 2	xxxx
PAC (Adult Primary Care Provider)	ACO CHW 2	xxxx	BH CHW 3	xxxx	RC 2	xxxx	CCR CHW	xxxx	TBD/New Hire Coming Soon	xxxx	RH Case Manager 2	xxxx
NP (Adult Primary Care Provider)	ACO CHW 2	xxxx	BH CHW 3	xxxx	RC 2	xxxx	CCR CHW	xxxx	TBD/New Hire Coming Soon	xxxx	RH Case Manager 2	xxxx
PAC (Adult Primary Care Provider)	ACO CHW 2	xxxx	BH CHW 3	xxxx	RC 2	xxxx	CCR CHW	xxxx	TBD/New Hire Coming Soon	xxxx	RH Case Manager 2	xxxx
NP (Adult Primary Care Provider)	ACO CHW 2	xxxx	BH CHW 3	xxxx	RC 2	xxxx	CCR CHW	xxxx	TBD/New Hire Coming Soon	xxxx	RH Case Manager 2	xxxx
NP (Adult Primary Care Provider)	ACO CHW 3	xxxx	BH CHW 4	xxxx	RC 2	xxxx	CCR CHW	xxxx	TBD/New Hire Coming Soon	xxxx	RH Case Manager 3	xxxx
PA-C (Family Care Provider >12yr)	ACO CHW 3	xxxx	BH CHW 4	xxxx	RC 2	xxxx	CCR CHW	xxxx	TBD/New Hire Coming Soon	xxxx	RH Case Manager 3	xxxx
MD (Family Care Provider)	ACO CHW 3	xxxx	BH CHW 4	xxxx	RC 2	xxxx	CCR CHW	xxxx	TBD/New Hire Coming Soon	xxxx	RH Case Manager 3	xxxx
PA-C (Adult Primary Care Provider)	ACO CHW 3	xxxx	BH CHW 4	xxxx	RC 2	xxxx	CCR CHW	xxxx	TBD/New Hire Coming Soon	xxxx	RH Case Manager 3	xxxx
NP (Adult Primary Care Provider)	ACO CHW 3	xxxx	BH CHW 4	xxxx	RC 2	xxxx	CCR CHW	xxxx	TBD/New Hire Coming Soon	xxxx	RH Case Manager 3	xxxx
PharmD (Diabetes Clinic Pharmacist)	Wellness CHW 1 /Wellness CHW 2	xxxx	BH CHW 2	xxxx	RC 2	xxxx	CCR CHW	xxxx	TBD/New Hire Coming Soon	xxxx	RH Case Manager 3	xxxx
PA-C (Diabetes Clinic Provider)	Wellness CHW 1 /Wellness CHW 2	xxxx	BH CHW 2	xxxx	RC 2	xxxx	CCR CHW	xxxx	TBD/New Hire Coming Soon	xxxx	RH Case Manager 3	xxxx
PharmD (Medication Therapy Management)	Wellness CHW 1 /Wellness CHW 2	xxxx	BH CHW 2	xxxx	RC 2	xxxx	CCR CHW	xxxx	TBD/New Hire Coming Soon	xxxx	RH Case Manager 3	xxxx
PharmD (Medication Therapy Management)	Wellness CHW 1 /Wellness CHW 2	xxxx	BH CHW 2	xxxx	RC 2	xxxx	CCR CHW	xxxx	TBD/New Hire Coming Soon	xxxx	RH Case Manager 3	xxxx

English   Español (Spanish)   नेपाली (Nepali)   عربي (Arabic)   हिंदी (Hindi)   دری (Dari) / پښتو (Pashto)



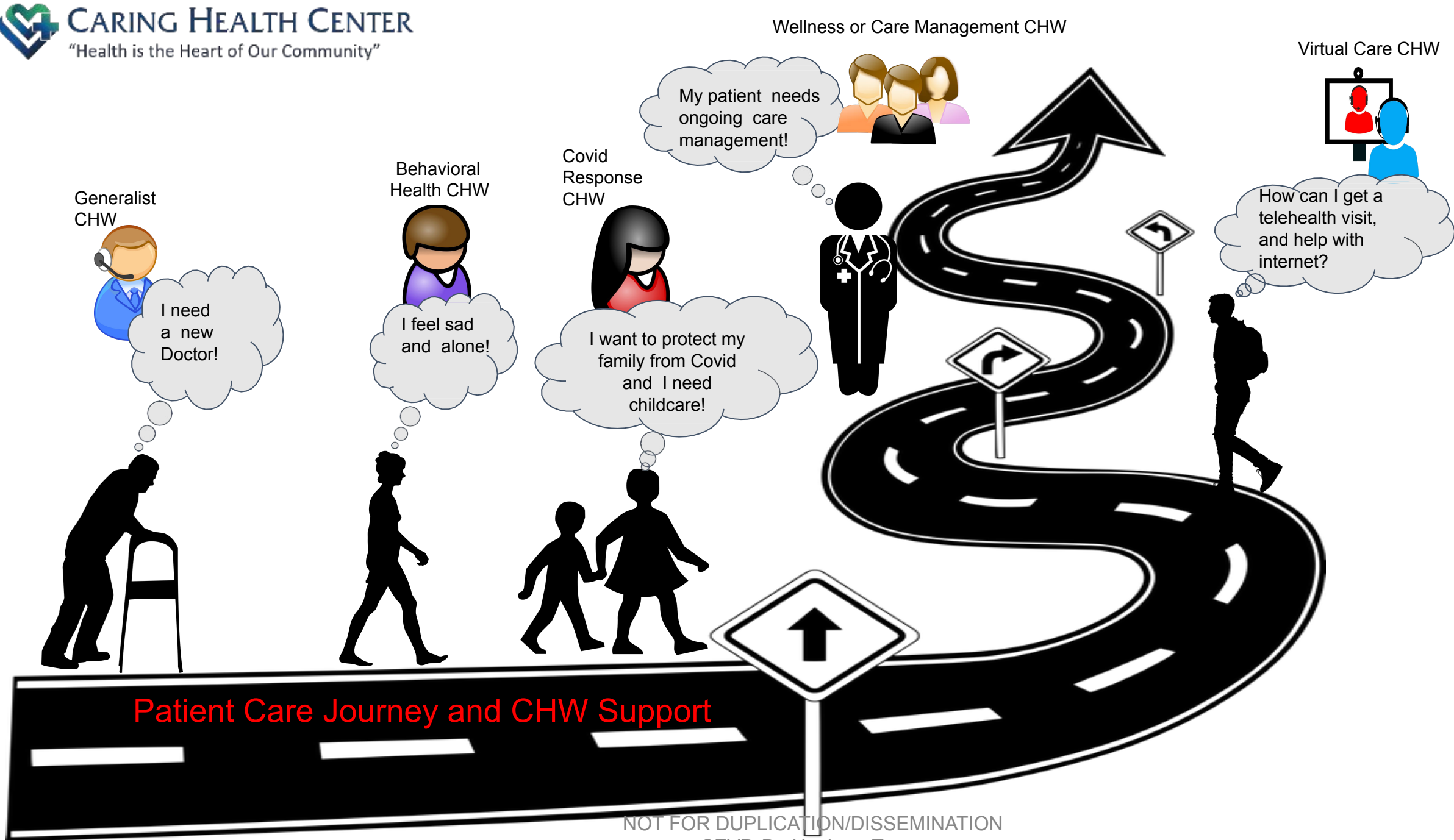
# Community Health Worker Program

- Conduct targeted registry-based outreach to engage patients in specialty clinics and wellness programs with ***focus on cross-referral and integration.***
- Complete SDOH assessments, provide brief intervention and linkages to resources.
- Process e-referrals, schedule appointments, provide tracking/reminders.
- Accept warm-handoffs/referrals, provide care coordination, health education.
- Facilitate group-based classes.
- Coordinate facilitated referral to internal/community-based programs.
- Will provide tobacco cessation visits (billable).



# CARING HEALTH CENTER

"Health is the Heart of Our Community"



**Patient Care Journey and CHW Support**

## MDPH Community Health Workers for COVID Response and Resilient Communities (CCR) Program

- CHW works closely with the infection control and covid vaccine mitigation team.
- CHW conducts social health related screenings, both at community events as well as in-house at the health center.
- The CHW reaches out to patients due for COVID vaccine utilizing a workqueue system that is integrated in the EHR.
  - Including registries of priority populations
- Outreach and engage out of care patients with primary care services
- Collaborates with local hospital to support the public health response to COVID-19 among priority populations within communities.
- CHC will integrate a new CHW to work with the Local Board of Health.



## Community Health Worker Supervisor Role

Team Meeting	CHW 1:1 Supervision	CHW Referral Assignment
<ul style="list-style-type: none"> <li>Review/Discuss program plans, tasks, next steps</li> <li>Identify issues/challenges with day-to-day tasks (e.g., workflow barriers)</li> <li>Brainstorm solutions</li> <li>Make team-based decisions</li> <li>Set expectations (e.g., caseload productivity) and model leadership (e.g., navigating increased requests)</li> <li>Motivational Interview (MI) skills practice support</li> <li>Disseminate health center-related updates, policy changes, initiatives</li> </ul>	<ul style="list-style-type: none"> <li>What’s working well? What is not working so well?</li> <li>Assess current successes, challenges, performance and questions about caseloads to provide support for CHWs.</li> <li>An opportunity to understand CHW strengths &amp; areas for improvement, supervision &amp; mentoring.</li> </ul>	<ul style="list-style-type: none"> <li>9110 Community Health Worker report in the Epic referral workqueue.</li> <li>Review and assign the referrals to a designated Community Health Worker.</li> <li>Include special instructions or guidance under the comment section pertinent for the CHW during patient navigation/outreach.</li> <li>In basket message is sent to the CHW informing of the referral noting that contact is to be initiated within 72 hours of receipt of referral assignment.</li> </ul>

## **Presenter Contact**

Kiara Olmo, CHW  
CCR Community Health Worker  
[kolmo@caringhealth.org](mailto:kolmo@caringhealth.org)

Cherece Burston, CHW  
Coordinator of Social Care and CHW Initiatives  
[cburston@caringhealth.org](mailto:cburston@caringhealth.org)

Johanna Lopez, MS  
Director of Social Care and CHW Initiatives  
[jlopez@caringhealth.org](mailto:jlopez@caringhealth.org)



**Thank you!**



# Kansas Department of Health and Environment



**Juliet Swedlund**  
Program Manager in the Community Health  
Worker Section



**Jackie Catron**  
Section Director of the Community Health  
Worker Section








## Kansas Community Health Workers: chosen by their community




<https://vimeo.com/744373373>



# CHW Brochure

Your Community Health Worker		
Name _____		
<b>Contact Information</b>		
Phone Number _____		
Email _____		
Clinic _____		
<b>Notes</b>		
_____		
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<p><b>"I will be someone who will be there, on their side, and able to translate between them and the health care system."</b></p> <p>- Christine Bursen, Community Health Worker, Kansas City Care Clinic</p>		
 <b>COMMUNITY HEALTH WORKERS</b> <small>Kansas Department of Health and Environment</small>		

The Benefits of Adding a Community Health Worker to Your Support Team	
 <b>COMMUNITY HEALTH WORKERS</b> <small>Kansas Department of Health and Environment</small>	

What is a Community Health Worker?	
<p>A Community Health Worker (CHW) is a trusted member of your community that understands the issues people in your area may be facing. They can help you improve your health and wellbeing by finding services and solutions that will allow you to meet your personal goals. CHWs educate their clients so they can become active in navigating their care plans and taking charge of their future.</p>	

You will benefit from a Community Health Worker if:	
<ul style="list-style-type: none"><li>• You want to improve your health but don't know where to start</li><li>• You are trying to overcome a difficult situation</li><li>• You have mental health concerns</li><li>• You need help getting medications or understanding treatment plan</li><li>• You are in need of housing, food, childcare, transportation, employment, etc.</li><li>• Your mobility is restricted</li><li>• You have a new health concern</li><li>• You need a translator</li><li>• You have had an emergency room visit or hospital stay recently</li><li>• You are new to your doctor's office or clinic</li></ul>	

Community Health Workers specialize in helping clients with:	
<ul style="list-style-type: none"><li>• Difficult Health Conditions</li><li>• Resource Coordination</li><li>• Goal Setting</li><li>• Health Coaching</li><li>• Postpartum Support</li></ul>	

"It was a very good thing because all of these doors opened... You know, when you've got people helping you, I believe a person is more likely to help themselves."	
<p>- Sam Mendez, Client of Kansas City Care Clinic</p>	





# CHW benefit your patients



## Transform a life.

Consider the benefits of having a **Community Health Worker** working with your patients.

A Community Health Worker (CHW) is a nonmedical health worker who has a common community, culture and language with the patients they serve.

This commonality allows CHWs to build trusting relationships with patients to be the link between health care, social services and other community resources.

CHWs serve their patients by offering education, informal counseling, social support and advocacy.

**Patients that benefit the most** from working with a CHW include those who are:

- New to your practice and community.
- Navigating a new life situation.
- Struggling to manage one or more health conditions.
- Requiring social services (housing, transportation, food, job security or childcare).
- Expressing mental health concerns.
- Encountering new health worries or concerns.
- Restricted in their mobility.
- Limited English proficiency.
- Seeking help to improve their health but are not sure how to get started.
- Trying to avoid going to the Emergency Department for routine visits.

For more information, visit [www.kdheks.gov/chw](http://www.kdheks.gov/chw).







**Thank you**



# Communities of Practice

- All Tribe gathering & Sustainability  
March 8th @ 12 CST /10 PST/ 1 EST/ 11 MST ( 90 minutes)
- Spanish Speakers: Establishing the space/Meet and Greet  
March 16th @ 12:30 CST/10:30 PST/1:30 EST/11:30 MST ( 90 minutes)
- CHW Integration into Health Systems  
March 27th @ 12:30 CST/10:30 PST/1:30 EST/11:30 MST
  - Four-part series
  - March, April, May, June



# our next webinar

- CDC call for CCR-2109 and CCR-ETA 2110 recipients- 2 Session

March 2, 2023 3:00 EST, 2:00 CST, 12 PST

March 2, 2023 7:00 EST, 6:00 CST, 4:00 PST

- CCR-2109 Year 2, Period 1 Performance

Measures Webinar: AMP Updates

March 8, 2023 2:00 EST, 1:00 CST, 11:00 PST



# wrap up

- Satisfaction poll instructions
- Materials will be sent out in a follow-up email
- Also accessible via AMP, Envision website, or YouTube



# Q&A

drop questions in the chat or raise your hand  
if you have a question for our panelists





**thank you**